

Lockheed Martin Aeronautics Company
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Daniel J. Crowley
Executive Vice President and
General Manager, F-35 Program

November 24, 2008

SMK
P.O. Box 97 - 16901 Hwy 183
May, TX 76857-0097
Attn: Valerie Kelton, President

Dear Valerie:

On November 13th, the F-35 Program was recognized amongst 22 programs nominated for Aviation Week's Overall Program Excellence Award for our BF-1 First Flight event in June. The award, presented in San Diego at AvWeek's program management conference, also recognizes the many best practices found on the Joint Strike Fighter program.

Lockheed Martin and our teammates Northrop Grumman and BAES Systems could not have successfully flown BF-1 on schedule without your support. Your firm shares in the Aviation Week recognition and your team should be proud of their role in our collective success.

We look forward to working with you on the exciting challenges ahead. Please pass on our thanks to your entire team.

A handwritten signature in black ink, appearing to read "Dan Crowley".

Dan Crowley
Executive V.P. & General Manager
F-35 Lightning II Program

A handwritten signature in black ink, appearing to read "Tom Burbage".

Tom Burbage
Executive V.P. & General Manager
F-35 Lightning II Program Integration